WEST DEVON BOROUGH COUNCIL					
	BASE 2016/17	Yr1 2017/18	Yr2 2018/19	Yr3 2019/20	Yr4 2020/21
BUDGET PRESSURES	£	3	3	£ 70.000	£ 70,000
Waste collection, recycling and cleansing contract (estimate) - see Appendix F and 6.3	80,000	510,000	190,000	70,000	70,000
Inflation on the street cleaning and public conveniences	10,000	30,000	10,000	10,000	10,000
Reduction in planning income - see 6.4	0	125,000	0	0	0
Triennial Pension revaluation - see 6.5	60,000	80,000	25,000	0	75,000
Recycling of garden and leaf collections	90,000	0	0	0	0
New glass recycling banks x 3	(8,000)	0	0	0	0
Inflation on goods and services - see 6.6	70,000	70,000	70,000	70,000	70,000
Increase in salaries - increments and pay and grading - see 6.7	40,000	40,000	40,000	40,000	40,000
Increase in salaries - pay increase at 1% Reduction in Recycling credits - see 6.10	40,000 0	40,000 40,000	40,000 0	40,000 0	40,000 0
Planning Community of Practice - staffing resource- see 6.11	0	30,000	0	0	0
Reduction in Housing Benefit administration subsidy - see 6.8	40,000	30,000	20,000	20,000	0
National Insurance and National Living Wage - see 6.9	60,000	20,000	20,000	20,000	20,000
Revenue implication of the waste capital bid in 2017/18 capital programme - Exempt App F	0	0	13,000	0	0
Finance Community of Practice - staffing resource - see 6.12	0	15,000	0	0	0
Business Information Point (increase from £8,340 to £15,100) - Economy Working Group recommendations - see 6.13	0	6,760	0	0	0
Reinvest saving of £2,811 in Town Benchmarking reports and £1,000 to Youth Markets (Economy WG recommendations) - see 6.13	0	3,811	0	0	0
Reduction in the Homelessness Grant	50,000	0	0	0	0
Kilworthy Park - running costs	45,000	0	0	0	0
Tamar Valley Legacy Plan	3,000	0	0	0	0
Tamar Estuaries Consultative Forum	1,000	0	0	0	0
The following are all one-off cost pressures in 2016/17 and are not required in 2017/18 and are therefore reversed out in 2017/18					
Trading company - specialist advice - One off	150,000	(150,000)	0	0	0
Specialist resource - Waste and Cleansing options review and delivery -one off	80,000	(80,000)	0	0	0
Our Plan	75,000	(75,000)	0	0	0
Elections - reversal of 15/16 one off cost pressure TOTAL IDENTIFIED BUDGET PRESSURES	(50,000) 836,000	0 735,571	0 428,000	0 270,000	0 325,000

WEST DEVON BOROUGH COUNCIL	BASE 2016/17 £	Yr1 2017/18 £	Yr2 2018/19 £	Yr3 2019/20 £	Yr4 2020/21 £
Contribution to Earmarked Reserves (This line shows the annual contributions into the Reserve) Contribution to IT Development Reserve (£25K per annum) - see 6.16		25.000	25.000	25.000	25,000
Contribution to Planning Reserve (£25K per annum) - see 6.17		25,000	25,000	25,000	25,000
Transformation Project (T18) - Approved at 9th December 2014 Council (One-off investment costs) Contribution to Strategic Change Reserve to meet redundancy and pension costs -					
Contributions reduce to zero in 2020/21 - see 6.18	125,000	160,000	120,000	35,000	0

Net contribution to T18 Reserve to meet other non-recurring costs (Contributions are offset by savings as per the Business Case)

Total Contribution to Earmarke	d Reserves
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SAVINGS AND INCOME GENERATION IDENTIFIED	BASE 2016/17	Yr1 2017/18	Yr2 2018/19	Yr3 2019/20	Yr4 2020/21
De avecuarios de facultante ann C 10	£	£	£	£	£
Re-procurement of contracts - see 6.19	0	346,000	0	93,000	187,000
Budget Scouring exercise (£45,000 reduction in the contribution to the repairs and maintenance earmarked reserve for car parking maintenance, £25,000 saving on					
purchase of equipment and £5,000 on staff travel) - see 6.21	0	75,000	0	0	0
Housing Benefit recoveries	30,000	0	0	0	0
Other staffing expenses	60,000	0	0	0	0
Additional investment income	5,000	0	0	0	0
Business Rates pooling gain - see 6.22	10,000	30,000	0	0	0
Villages in Action (£8,000 to £4,000), SW Museum (£2,000 to £1,000) and cease					
Economy Grants (£5,571) - Economy Working Group recommendations - see 6.13	0	10,571	0	0	0
Council Tax Reduction Scheme - 8.6% reduction in Town and Parish Grant - see 11.4	0	6,600	0	0	0
Reduced running costs at Kilworthy Park and additional leasing income - see 6.23	15,000	5,000	10,000	15,000	0
Transformation Project (T18) savings - Approved at 9th December 2014 Council report £700,000 staff savings (30% of current staffing levels) and £25,000 other staff saving costs (ancillary costs) - Note the £725,000 savings in 2016/17 are in addition to £962,000					
of savings already built into the 2015/16 Base Budget.	725,000	0	0	0	0
TOTAL SAVINGS AND INCOME GENERATION	845,000	473,171	10,000	108,000	187,000

MEMORANDUM POSSIBLE FUTURE SAVINGS(see 7.6)	BASE 2016/17 £	Yr1 2017/18 £	Yr2 2018/19 £	Yr3 2019/20 £	Yr4 2020/21 £
Income generation from alternative investment vehicles (e.g. property investment fund) LACC Waste savings (as per Special Council report 26 July 2016)		25,000		202.000	14.000
TOTAL SAVINGS AND INCOME GENERATION		25,000	0	293,000 293,000	14,000 14,000
Note: These savings have not yet been built into the Budget for 2017/18 onwards but are shown for illustration purposes only, as to possible future savings. These areas are currently being worked upon by officers but are not yet confirmed or approved.					